



MIND THE PENSION GAP

Delivering Adequate,
Inclusive & Portable Pensions
in the Current EU Cycle



📍 EUROPEAN PARLIAMENT

📅 2 December 2025

🕒 12:30 - 15:00



Mind the Pension Gap: Delivering Adequate, Inclusive & Portable Pensions in the Current EU Cycle

Programme

12:30 – 13:00 | Registration & Welcome Coffee

13:00 – 13:10 | Welcome Speech

- **Alexander Lehmann**, Director of Capital Market Policy (EU), CFA Institute
- **Guillaume Prache**, President of BETTER FINANCE

13:10 – 13:30 | Keynote Address

- **Stéphanie Yon-Courtin**, Member of the European Parliament, ECON Committee Member

13:30 – 13:45 | Keynote Address

- **Valerie Mariatte-Wood**, Head of Consumer Protection, EIOPA

13:45 – 14:55 | Panel Discussion | “Mind the Pension Gap: Delivering Adequate, Inclusive & Portable Pensions in the Current EU Cycle”

Moderator: Sébastien Commain, Senior Research & Policy Officer, BETTER FINANCE

Panellists:

- **Judith Arnal**, Associate Senior Research Fellow, CEPS (Centre for European Policy Studies) and Board Member at the Bank of Spain
- **Johan Barnard**, Head of International Public Affairs, APG
- **Alexander Lehmann**, Director of Capital Market Policy (EU), CFA Institute
- **Tilman Lueder**, Head of Insurance and Pensions, DG FISMA, European Commission

14:55 – 15:00 | Closing Remarks

- **Aleksandra Mączyńska**, Managing Director, BETTER FINANCE